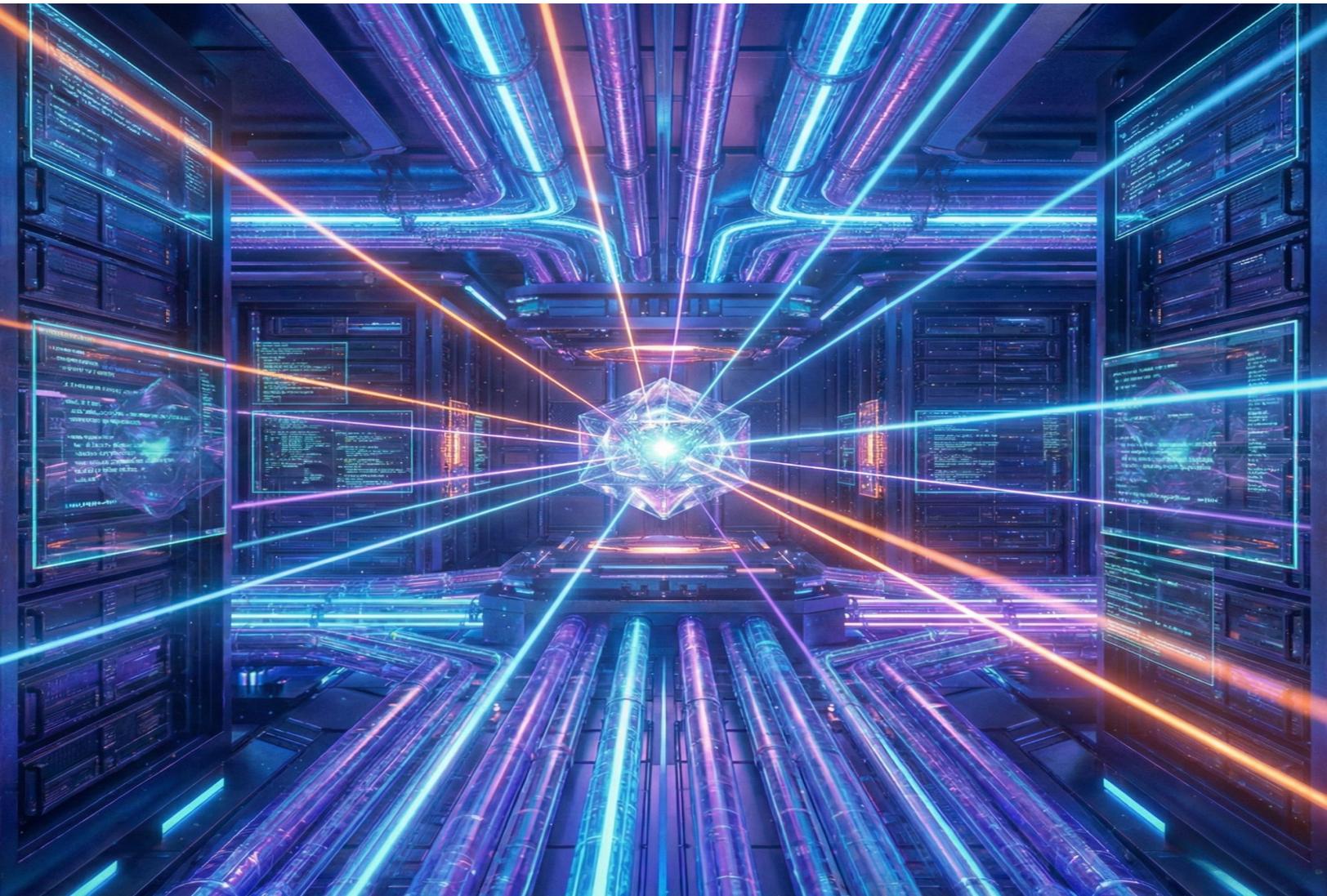


The Connected Practice Blueprint

How to Align EHR, Practice Management, and Billing Workflows

A Harris CareTracker Guide to Revenue Cycle Integration



Executive Summary

Every dollar your practice earns begins not at the billing desk but at the point of clinical documentation. When your Electronic Health Record (EHR), practice management system (PM), and billing workflows operate as disconnected islands, revenue leaks silently through the gaps missed charges, denied claims, and delayed reimbursements that compound month after month.

The practices that thrive financially in today's environment are those that treat documentation, scheduling, and billing as a single continuous workflow rather than three separate departments. This guide provides a practical, step by step blueprint for aligning these core systems so that documentation flows directly into the revenue cycle reducing administrative friction, accelerating cash flow, and freeing your team to focus on patient care.

Harris CareTracker is purpose built to be the connective tissue of your practice uniting your EHR, scheduling, and billing into one seamless, end to end workflow.

Why Disconnected Systems Cost You More Than You Think

Running separate, unconnected platforms for clinical charting, scheduling, and billing forces your staff into a cycle of duplicate data entry, manual handoffs, and error prone workarounds. Each handoff point is an opportunity for information to be lost, transposed, or delayed. The financial consequences are measurable and significant:

- Duplicate data entry increases labor costs and introduces transcription errors that cascade through the entire revenue cycle.
- Claim denials rose 60% in 2024 compared to the previous year, and practices with disconnected systems bear a disproportionate share of that burden.
- Reworking a single denied claim costs an average of \$25 to \$30, and up to 65% of denied claims are never recovered.
- Revenue disappears before billing even begins when clinical utilization is not consistently captured at the point of care and translated into billing logic.

U.S. providers collectively spend an estimated \$6.6 billion each year on manual eligibility and benefit verification alone a process that becomes largely automated when your front desk, PM, and EHR systems communicate seamlessly. The goal of a connected practice is simple: every piece of clinical data captured during a patient encounter should automatically inform scheduling, coding, claim generation, and payment posting without requiring your staff to re enter it, chase it down, or reconcile it after the fact.

PHASE 1

Assess Your Current State

Before you can build a connected workflow, you need an honest inventory of where you stand today. This assessment phase is the foundation upon which every subsequent decision rests.

Map Your Existing Workflows End to End

Walk through every step of a patient encounter from the moment someone calls to schedule through final payment posting. Document who touches the data, where information is entered, and how it moves between systems. Pay special attention to:

- **Scheduling and registration:** How does patient demographic and insurance information get entered? Is it typed into one system and then re entered into another?
- **Eligibility verification:** Is coverage confirmed before the visit, or does your front desk discover problems after the patient is already in the exam room?
- **Clinical documentation:** Does your provider's note capture the diagnostic specificity and procedural detail needed for accurate coding?
- **Charge capture:** Are billable services documented at the point of care, or reconstructed later from memory and incomplete notes?
- **Claim submission and follow up:** How many manual steps sit between a completed encounter note and a submitted claim?

Establish Baseline Metrics

You cannot improve what you do not measure. Before making any changes, capture your current performance on the key performance indicators (KPIs) that reveal the health of your revenue cycle:

| KPI | Industry Average | Target | Priority |
|---------------------|------------------|---------------|----------|
| Clean Claim Rate | 80 to 85% | 95%+ | Critical |
| Denial Rate | 5 to 10% | Below 5% | High |
| Days in AR | 45 to 60 days | 30 to 40 days | High |
| AR Over 120 Days | 12 to 25% | Below 12% | Medium |
| Net Collection Rate | Varies | 95%+ | Critical |

These numbers will serve as your 'before' snapshot and guide prioritization throughout the alignment process.

PHASE 2

Design Your Connected Workflow

Front Desk: The First Checkpoint in the Revenue Cycle

Your front desk is far more than a reception area it is the first operational checkpoint in the revenue cycle. Every insurance eligibility check performed at this stage directly influences claim success rates, patient satisfaction, and

practice financial stability.

Build a standardized verification protocol:

- Verify all patients 3 to 5 days before their scheduled appointment.
- Re verify on the day of service for high cost procedures.
- Document verification date, time, and confirmation details directly in the patient record.
- Use batch verification for advance appointment checking and real time verification at check in.
- Flag patients whose coverage has changed or whose plans require prior authorization.

When your PM system is integrated with your EHR, scheduling a patient automatically triggers an eligibility check, and the results populate directly into the patient's record. There is no separate login, no reentry, and no paper printout to file. One multi specialty practice reported a 52% reduction in denials within 90 days of standardizing front desk verification.

Clinical Documentation: Where Revenue Is Won or Lost

The most critical link in the documentation to revenue chain is the provider encounter note. If the clinical record does not support the billed services with sufficient diagnostic specificity and procedural detail, no amount of downstream billing optimization will recover the lost revenue.

Customize EHR templates for your specialty. Generic templates force providers to adapt their workflow to rigid software structures, leading to longer charting times, more clicks, and missed information. Studies indicate that well designed, specialty specific templates can reduce documentation time by 30% to 40%. Effective customization includes:

- Chief complaint pick lists that match your specialty's most common presenting conditions.
- Structured history of present illness sections designed for quick, thorough documentation.
- Specialty specific physical exam templates that follow your actual clinical workflow.
- Problem lists with accurate diagnosis mapping to support proper ICD10 coding.
- Smart defaults, automated data carry forward, and conditional logic that adapt fields dynamically based on visit type.

A clean claim is one submitted without errors that passes through the payer's system on the first attempt. When your EHR templates are designed to capture billing ready data at the point of care, the documentation itself becomes the engine that produces clean claims.

Charge Capture: Close the Gap at the Point of Care

Charge capture is the systematic documentation of every billable service provided during patient care. It is not an afterthought it is the foundation of getting paid. Missing charges or documenting services incorrectly at this stage means every subsequent billing step inherits those problems, resulting in more denials, delayed payments, and permanent revenue loss.

Best practices for reliable charge capture:

- Define explicit expectations and accountability for who captures charges and when.
- Centralize charge data into a single system wherever possible, eliminating separate charge sheets or spreadsheets.
- Streamline handoffs between clinical and billing teams so that completed encounter notes flow directly into coding queues.
- Implement charge review and audit protocols to catch missed charges before claims are submitted.
- Use your EHR's built in charge capture functionality so that documented procedures automatically generate corresponding billing entries.

PHASE 3

Plan and Execute the Migration

Whether you are connecting existing systems through better integration or migrating to a unified platform, the transition itself requires careful planning to avoid disrupting patient care and revenue flow. Most small to mid sized practices succeed with a 3 to 6 month implementation plan.

A Proven 90 Day Framework

- Days 1 to 20: Align stakeholders, map workflows in detail, and plan the system build.
- Days 15 to 40: Configure the system templates, scheduling rules, billing preferences and begin testing individual components.
- Days 35 to 60: Migrate data, train users, and conduct integrated testing across scheduling, documentation, and billing.
- Days 55 to 80: Final training, full dress rehearsals using real workflow scenarios, and go live preparation.
- Days 80 to 90: Go live, monitor closely, and stabilize.

Prepare Your Data

Data migration is one of the highest risk phases of any system transition. Break it into manageable stages and test each step rigorously.

- Inventory all data: Identify every category demographics, insurance information, clinical notes, medication histories, problem lists, billing codes, and appointment records.
- Clean your legacy data: Start cleaning at least 12 months before go live if possible. Many patients visit only once a year, so an early start ensures the most accurate information transfers.
- Map source fields to target fields: Establish clear relationships between your old system's data structure and the new one. Proper mapping prevents duplications, data loss, and misaligned records.
- Pre load upcoming patients: Load at least 2 to 3 weeks of scheduled patients including allergies, active medications, problem lists, and immunizations into the new system before go live.

Invest in Staff Training

Early involvement of your team eases anxiety and accelerates adoption. Offer comprehensive, role based training that mirrors real workflows. Train front desk staff on the new scheduling and verification process, clinical staff on documentation templates, and billing staff on the claims workflow and reporting dashboards. Scenario based training produces far better results than generic system walkthroughs. Designate an internal 'EHR Champion' who can serve as a first point of contact for questions during and after the transition.

PHASE 4

Leverage Interoperability Standards

A truly connected practice does not operate in isolation. Your EHR and PM systems must communicate with labs, pharmacies, imaging centers, payers, and patients through standardized data exchange protocols.

Why FHIR Matters

HL7 FHIR (Fast Healthcare Interoperability Resources) is the modern standard for exchanging healthcare information electronically. It enables different systems to communicate using a common language, regardless of how each system stores data internally. For your practice, FHIR compliance means:

- Real time eligibility verification that pulls directly from payer systems.
- Seamless lab and imaging result delivery into the patient chart.
- Secure patient access to their own records through apps and portals, as required by the 21st Century Cures Act.
- The ability to connect third party tools clinical decision support, patient engagement platforms, telehealth modules without expensive custom development.

When evaluating any system, confirm that it supports FHIR Release 4 APIs and ask specifically how the platform handles bidirectional data exchange with your payers and external partners.

PHASE 5

Post Go Live Optimization

Going live is only the beginning. Healthcare technology implementations typically achieve only 40 to 60% of their potential value at go live; the remaining value emerges through systematic refinement over time.

Expect and Plan for the Adjustment Period

During the first week after launch, productivity will dip. Set reasonable expectations with your staff and providers, and remind them that the new system is designed to improve not complicate their work. Common post go live challenges include:

- Patient satisfaction concerns as staff navigate unfamiliar screens during check in and checkout.
- Slower documentation as providers build muscle memory with new templates.
- Communication gaps if alert routing and task management are not yet fully calibrated.

Build a Culture of Continuous Improvement

Formal optimization efforts are most successful when started one to two months after go live. At that point, users have enough experience to distinguish between workflows that genuinely need improvement and features that simply require more familiarity. Your optimization cycle should include:

- Gather structured feedback from providers, clinical staff, front desk teams, and billing staff through a formal process.
- Review your KPIs against the baselines you established in Phase 1. Are denial rates improving? Is your clean claim rate moving toward 95%?
- Refine templates and workflows based on real world usage patterns. Providers will identify documentation shortcuts and missing fields that were not apparent during training.
- Conduct charge capture audits to ensure that billable services are being captured completely and coded correctly.

Practices that maintain focus on continuous improvement after go live typically realize two to three times greater ROI from their technology investments compared to those that treat go live as the finish line.

The Harris CareTracker Advantage

Among the platforms available to independent practices today, Harris CareTracker stands apart as the most complete solution for connecting your EHR, practice management, and billing workflows into a single, unified system. Every phase of the blueprint described in this guide from front desk eligibility verification through post payment denial trending is supported natively within the Harris CareTracker platform.

What makes Harris CareTracker uniquely positioned is not just the software itself, but the strength that comes from operating within the Harris Healthcare family. Harris Healthcare brings together a broad portfolio of healthcare technology resources, domain expertise, infrastructure investments, and financial stability that most standalone EHR and PM vendors simply cannot match. That depth of capability flows directly into Harris CareTracker meaning your practice benefits from enterprise grade technology and support, delivered with the attentiveness of a partner deeply focused on ambulatory care.

Harris Healthcare's breadth of assets from deep technology investments to specialized healthcare domain expertise makes Harris CareTracker a stronger, more resilient platform than any independent vendor could build alone.

Key capabilities that set the platform apart:

- Integrated EHR and PM on a single cloud based platform no third party bridges, no duplicate data entry, no data silos.
- Specialty configurable documentation templates that reduce charting time by 30 to 40% while capturing billing ready clinical detail.
- Automated real time eligibility verification embedded directly in the scheduling and check in workflow.

- Built in charge capture that converts clinical documentation into billable codes without a separate data entry step.
- FHIR Release 4 compliant APIs enabling seamless connectivity with labs, pharmacies, payers, and patient facing applications.
- Comprehensive denial management and revenue cycle analytics with root cause trending built into the platform.
- Role based dashboards and KPI reporting that give practice managers real time visibility into the health of the revenue cycle.
- Ongoing clinical documentation improvement tools that embed CDI guidance directly into the provider's charting workflow.

The Connected Practice in Action

When EHR, practice management, and billing workflows are truly aligned, the patient journey becomes a continuous, unbroken data flow. The table below shows how each step in that journey works inside a fully connected Harris CareTracker environment:

| # | Step | What Harris CareTracker Does |
|---|-----------------------------------|---|
| 1 | Patient schedules appointment | PM system triggers automatic eligibility verification |
| 2 | Front desk confirms coverage | Insurance details, copay, and authorization status populate the patient record |
| 3 | Provider documents the encounter | Specialty specific templates capture diagnoses and procedures in billing ready detail |
| 4 | Charges captured at point of care | Documentation automatically generates billable codes and queues them for review |
| 5 | Claims scrubbed and submitted | Automated rules catch errors before submission, driving 95%+ clean claim rates |
| 6 | Payments post automatically | ERA data reconciles against submitted claims, flagging discrepancies for follow up |
| 7 | Denials tracked and trended | Root cause analysis feeds back into templates, coding education, and verification protocols |

This closed loop system is the essence of the connected practice: documentation that flows directly into the revenue cycle, with every data point captured once and used everywhere it is needed. The result is less administrative burden, faster reimbursement, fewer denials, and a practice that can sustain its financial health while focusing on what matters most delivering excellent patient care.

Measuring Success

Once your connected workflow is operational, monitor these KPIs monthly to ensure alignment is delivering results:

- **Clean Claim Rate:** The percentage of claims accepted on first submission. Target 95% or higher. This is your single best indicator that documentation, coding, and billing are working in concert.

- Denial Rate: Track by category coding errors, eligibility issues, authorization failures to pinpoint exactly where breakdowns occur. Stay below 5%.
- Days in Accounts Receivable: The average days to collect payment. Optimal performance is 30 to 40 days.
- Percentage of AR Over 120 Days: A measure of your ability to resolve aged claims. Keep this below 12%.
- Net Collection Rate: How much of your earned revenue you actually collect. Anything above 95% is strong; below that, investigate your write offs and contractual adjustments.

Review these metrics not just as isolated numbers but as interconnected indicators. A rising denial rate will eventually inflate your days in AR and erode your net collection rate. A falling clean claim rate signals a documentation or coding problem upstream that will ripple through every downstream metric.

Conclusion

The gap between a practice that struggles with denials, slow reimbursements, and administrative overload and one that consistently achieves 95%+ clean claim rates and 30 day AR cycles is not a difference in effort it is a difference in systems. A connected practice, one where EHR, scheduling, and billing operate as a single continuous workflow, closes the revenue leaks that fragmented technology creates.

That is exactly what Harris CareTracker is built to deliver. Backed by the deep resources and broad healthcare technology expertise of Harris Healthcare, Harris CareTracker gives your practice the integration, the intelligence, and the support you need to operate at peak financial performance without adding complexity or administrative burden to your team.

Ready to connect your practice? Visit harriscaretracker.com to learn how Harris CareTracker can transform your workflows, accelerate your revenue cycle, and give your team time back for what matters most patient care.

About Harris CareTracker

Harris CareTracker is a leader in cloud based RCM and EHR software for the healthcare industry. Committed to innovation, product excellence, and customer success, Harris CareTracker serves customers ranging from RCM companies to small and medium size medical practices. As a part of Harris Healthcare, Harris CareTracker benefits from the full breadth of resources, expertise, and technology assets that the Harris Healthcare family brings to bear making the platform stronger, more resilient, and better positioned to serve practices for the long term.